

ROLE AND RESPONSIBILITIES OF THE CHAIRMAN OF THE BOARD OF GOVERNORS

1. The Chairman is responsible for the leadership of the Board of Governors and ultimately to the stakeholders for its effectiveness. As Chairman of its meetings he/she should promote its wellbeing and efficient operation, ensuring that its members work together effectively and have confidence in the procedures laid down for the conduct of business.
2. The Chairman should take particular care to ensure that the Board of Governors observes the principles of public life, and that its committees, which play a central role in the proper conduct of the Board's business, report back appropriately. The Chairman is also ultimately responsible for ensuring that the Board operates effectively, discusses those issues which it needs to discuss, and dispatches its responsibilities in a business-like way.
3. Through leadership of the Board of Governors, the Chairman plays a key role in the business of the University, but should not be drawn into the day-to-day executive management. For the Board to be effective, there must be a constructive and challenging working relationship between the Chairman and the Vice-Chancellor. This relationship will depend on the personalities involved, but needs to be acknowledged by both that the roles of Chairman and Vice-Chancellor are formally distinct. The relationship should be mutually supportive, but must incorporate the checks and balances imposed by the different roles each has within the University's Instrument and Articles of Government.